

Ensuring Quality Health Services: Complex Issues, Emerging Opportunities

Webinar January 23, 2020



Webex Audio Tips

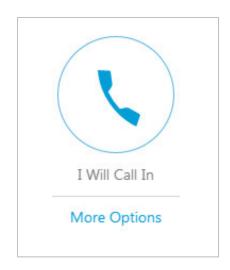
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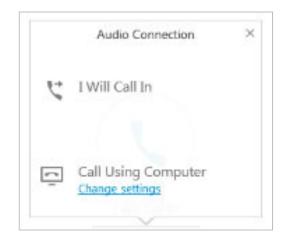
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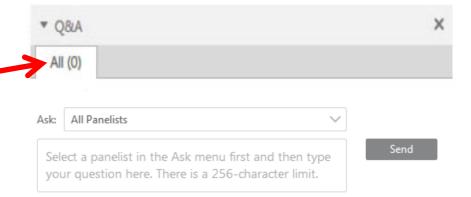




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Speakers



Moderator



Midori de Habich
Technical Director
USAID Local Health System Sustainability Project (LHSS)
Abt Associates
Former Minister of Health, Peru

Panelists



Dr. Sodzi Sodzi-Tettey
Executive Director and Head of
the Africa Region
Institute for Healthcare
Improvement



Dr. Ernest Konadu AsieduNational Quality Manager
Ministry of Health, Ghana



Dr. Carlos Cuéllar
Principal Associate and VP
International Development Division
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Global Framing of Quality Strategy & Management

Dr. Sodzi Sodzi-Tettey

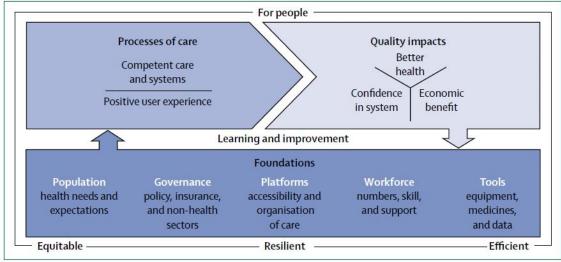
Institute for Healthcare Improvement

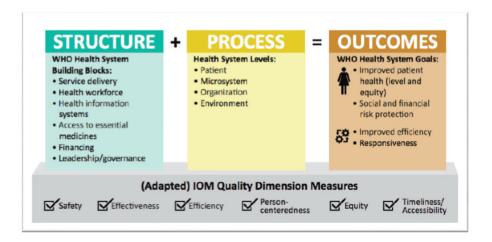


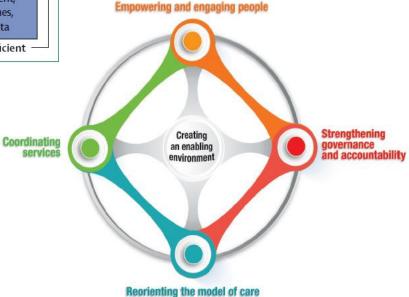


3 Global Reports, 3 Frameworks for Quality Health Systems









IHI Framework for Whole Systems Quality

- Courageous Leadership
- Situational Analysis
- Stakeholder Engagement
- National Health Priorities

Commitment

- Structures to Lead/Govern Quality
 - Health Information Metrics and Systems
 - Strategic Programme Design
 - Quality Methods Selection
 - Local Quality Definitions
 - Quality Capacity/Capability
 - Finance Strategies

- Inputs for Next NQS Cycle
- Design and Manage
 Spread of Improvement
- Build Structures and Capability at Every Level to Sustain Quality

Sustainability

Implementation

Development

- Deployment of Detailed Costed Operational Plan
 - Strategic Programme Launch and Communication Plan
- Learning Systems and Culture to support Implementation and Scale up

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Dr. Ernest Konadu Asiedu

Ministry of Health, Ghana



Quality Management Unit

- Established October 2017 in PPMED
- Coordinates quality and safety across the MoH and its agencies on behalf of the Chief Director
- Acts as secretariat of the NQTC
- Conducts operational research/quality surveys
- Coordinates a platform to showcase quality and safety initiatives

National Quality Technical Committee

- Quality and Safety Technical Leads drawn from the agencies chaired by the Chief Director
- Meets quarterly to deliberate on quality and safety issues within the health sector
- Each agency rep reports to their respective Head
- NQTC meeting findings are presented to the IALC chaired by the Hon. Minister for Health
- IALC comprises the Heads of MoH agencies, and is the highest decision-making body in the MoH

Implementation of Community Scorecards (CSC)



- Developed with support from ALMA (2018)
 - Web-based and provides all levels of quality
- Feedback and accountability tool uploaded to the DHIS2; QED/QoC network support from DPs
- Community scoring and community action plan development using 15-25 CHMC
- Fully integrated into the CHPS initiative resource mobilization and support of health activities
- >1600 CHPS being assessed across 8 regions



Pre-service Curriculum on Quality and Safety

- Gaps identified between service and pre-service following review of curriculum
- Working with professional regulators, training institutions, and service delivery agencies
- Using the WHO PS modules stakeholder engagement
- Updating existing curricula and undertaking quality and safety project



National Standards for Facility Licensing and Monitoring

- Formally PHMHB, HeFRA established by Act 859 (2011) to license public and private facilities
- Developed basic minimum requirements for setting up a health facility
 - Covers CHPS, health posts, health centers, clinics, polyclinics, 1, 2, 3, 4 hospitals and specialized health facilities
- Assesses infrastructure, environment, HR, equipment, and required minimum package of service for each level of care

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Dr. Carlos Cuéllar Abt Associates



Journey in Supporting Health Service Delivery in Jordan





- Focus on PHC
- Infrastructure
- Clinical knowledge & skills



- PHC & hospitals
- Infrastructure
- Strengthen knowledge & skills
- Quality Assurance
- Management systems



- PHC & hospitals
- Infrastructure
- Collaborative model
- Strengthen management systems
- Support PHC accreditation



- PHC & hospitals
- Integrated collaborative model
- Performance management
- Systemic capacity building
- Contribution to selfreliance

Evolution of MOH Quality Management Strategies

Quality Control (QC)

→ A failure <u>detection</u> system

Reactive approach

- Inspection
- Focus on outputs
- Adjustment of processes

Quality Assurance (QA)

→ A failure <u>prevention</u> system

Proactive approach

- Supportive Supervision
- Guidelines to assure quality and prevent deviation from standards
- Checklists throughout the process
- Audits

Quality Improvement (QI)

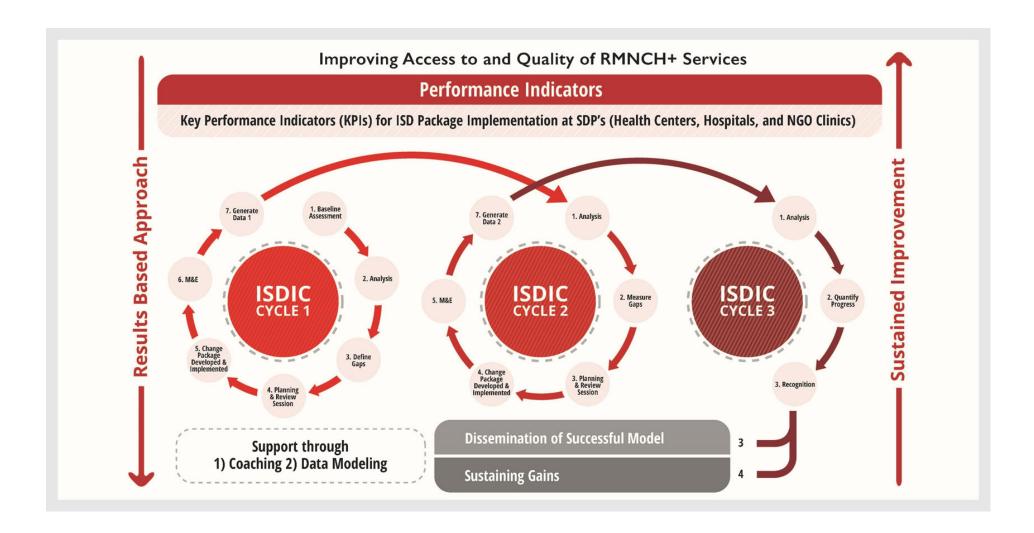
→ A failure <u>self-reporting</u> system

Culture approach

- Team development
- Integrated Collaborative model
- Continuous preventive and corrective action
- Performance management
- Client centeredness

From task-oriented to client-centered

Integrated Service Delivery Improvement Collaborative model (ISDIC)



Quality & Performance Improvements

- ISDIC in SDPs with high volume (70% of Jordan's population)
- After 2 years, ISDIC helped improve SD provision, management, integration and community engagement
 - Early breastfeeding → 20% to 89%
 - Anemia management for CU5 → 0% to 78%
 - SDPs providing 5 modern contraceptive methods → 0% to 83%
- Benchmarking and sharing stimulated constructive competition and accountability
- ISDIC along with systemic capacity building enable managers to improve both performance and overall quality of care
- Under HSS II, 88 PHC to become accredited by the Health Care Accreditation Council

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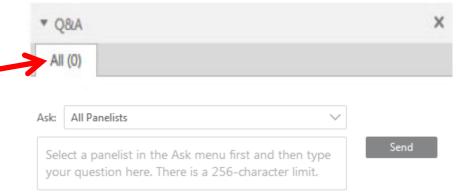
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Panel Discussion and Q&A



Moderator

Midori de Habich
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